

Overview of syllabus coverage and *APM Body of Knowledge 6th edition* references

Coverage of Learning Outcomes	Body of Knowledge Reference
1. The PMO Operating Environment <ul style="list-style-type: none"> Organisational strategy Definition – project, project management Differences between project and business as usual Definition – programme management and portfolio management Relationship of programme management and portfolio management to project management 	1.2.3, 1.1.1, 1.1.2, 1.1.3, 1.2.1, 1.2.2,
2. The P3 Life Cycles <ul style="list-style-type: none"> Project life cycle Programme life cycle Portfolio life cycle Agile Project Management 	1.1.6
3. The PMO Journey <ul style="list-style-type: none"> Evolution of PMO Definition of PMO Reasons why PMOs fail 	1.1.4
4. The PMO Identity <ul style="list-style-type: none"> The PMO triangle PMO models PMO types The PMO Principles Vision, Mission, Values The PMO Charter 	1.1.4
5. The PMO Implementation Life Cycle <ul style="list-style-type: none"> Identify the need to establish a PMO Define the PMO Deliver the PMO Manage the PMO Close or Transform the PMO 	3.1.2, 3.6.1, 3.6.2
6. The Need for PMO <ul style="list-style-type: none"> PMO Interfaces Success factors & Criteria PMO customers The PMO Business Case 	4, 1.1.7, 3.1.1, 3.4.3
7. The PMO as a Service Provider <ul style="list-style-type: none"> PMO functions PMO Service Catalogue Tailoring PMO Services 	3.6.1, 3.6.2
8. The PMO People <ul style="list-style-type: none"> Competency Frameworks PMO Career Path (inc transition) Roles and behaviours Ethics 	2.1.2, 2.1.3, 2.1.4, 2.1.5, 2.1.6, 2.1.7, 2.2.2, 2.2.3, 2.2.4
9. The PMO Value <ul style="list-style-type: none"> Understand the perception of value Deliver the value Measure the value Communicate the value 	3.2.1, 3.4.1
10. The PMO Maturity <ul style="list-style-type: none"> PMO maturity PMO roadmap Organisational capability 	1.1.7, 4.6
11. The Embedding of PMO <ul style="list-style-type: none"> Dealing with resistance Sustaining the value Continuous Improvement for PMOs 	3.1.6



Coverage of Learning Outcomes	Body of Knowledge Reference
12. The PMO & Organisational change <ul style="list-style-type: none"> • What is organisational change • Change Management • Communities of Practice 	2.2.1
13. Assessment	60 questions, 45 minutes

